







### Optional Papers

Organization Psychology  
Police Administration  
Project Management  
Personnel Administration  
Management Governance

### SEMESTER III

#### Core Papers

Research Methodology  
Local Governance and  
Community Development Administration

#### Optional Papers

Disaster Management  
Management of Documentary Proceedings  
Public Policy and Administration  
Corporate Governance  
Disaster

### SEMESTER IV

#### Core Papers

Public Policy and Analysis  
Administrative Law  
Organization Development and Administrative Performance

#### Optional Papers

Elective in Governance  
Education Policy and Administration  
Labor Policy and Administration  
Regulatory Governance  
Public Enterprise Management

**Semester 1**  
**CORE PAPERS**  
**PAPER I: Administrative Theory**

**INSTRUCTIONS FOR PAPER-SETTERS AND CANDIDATES**

☞ M M r for ☞ p per e ☞ q e on p pe

### Essential Readings

- Aror Ed *Perspec es nAd nsr e eory Ne De pA oc ed*
- A p nd M p r *P c Ad nsr on Agr L p N r n Agr*  
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- B p r C P *P c Ad nsr on eory nd Pr c ce* ed Meer  
Ed c on P q
- B p c rry M *P c Ad nsr on C c* or d Pre
- B p c rry Mo p *Ne or zons of P c Ad nsr on Ne De p* r  
P q
- Den rd o er B Den rd ne *p Ne P c er ce er ng* q  
m eer ng *P c Ad nsr on e e*
- Dr c er P *M n ge en s s espons es Pr c ces Bo y A ed*  
P q
- E z on A *Modern Org n z ons Ne De pPren ce*  
d B L nd d deep *P c Ad nsr on n nd Agr*  
p y B p n
- Go ern en of nd econd Ad n r e efor Co on r epor  
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r M P nd d n B L *P c Ad nsr on n eory nd Pr c ce Ne*  
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### Readings in Hindi

- A p nd M p r *Lo Pr s n Agr L p N r n Agr Ed c on*  
P q
- B p c rry Mo p *Lo Pr s n eN yeAy Ne De p* r P q  
d B L nd d deep *B r Me nLo Pr s n Agr* p y B p n  
d B L nd d deep *Lo Pr s n Pr s n d n Agr*  
p y B p n
- M p r *Pr s n r M cM n nd L d*
- Pr d Pr d nd o *Pr s n C n*

### Further Readings

Benson, C. *Management for the 21st Century: A Framework for Planning and Development*. Englewood Cliffs: Prentice

Denard, B. *Denard's Process Administration: The Development of Learning*

Donnerstag, P. *Modern Management: A Concise Introduction*. Chicago: McGraw-Hill  
*Business Encyclopedia*

Goetz, P. *Process Administration: Developmental Description*. New York: McGraw-Hill

Govern, J. *Management Performance: Measured from the Perspective of the Organization*

Groves, M. *Management of Organizations*. London: Prentice

Hammer, G. *Organization Theory and Design*. New York: McGraw-Hill

Lippitt, P. *Ed*









### UNIT III

Concept and significance of Development and the Development  
Development Administration Concept and significance  
Administrative Capacity of Bureaucracy for Development Administration

### UNIT IV

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#### UNIT IV

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#### Essential Readings

B pPM Con er Pro ec on nd Profe on repor ed

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 M d r P L of Cons er Pro ec on n nd Or en P ng Co p ny  
 P e nd C zen C r er n e rc pf C p p on Econo c nd  
 Po c ee y o No e r ry pp

**Online sources/websites:**

Con er Pro ec on Ac pp eg ze enc n r e e dD pdf  
 A y r Y n e A de o Cond c ng oc A d Le rn ng fro E per ence of  
 And Pr de pp cco n y nd n e def f e g de ne e pdf  
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**PAPER-V**

**Administration of NGOs**

**INSTRUCTIONS FOR PAPER-SETTERS AND CANDIDATES**

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**Objectives of the Paper:** p p P per de gned o prep re f re NGO nd P c  
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 De p P Le rn ng Pr e L ed  
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 ng p r nd Mo p r C e nge An As n Perspec e p r  
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### Readings in Hindi

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### Further Readings

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 c ence ys e s o ons Ed M A one B r e Le rn ng  
 M r nd M r e Lynn Do g A ng o ep E A dy nd c p nge





### UNIT I

Concepts of Economic Policy and Administration  
Concepts of Macroeconomics: Perfect Competition, Monopoly, Monopsony, Oligopoly, and Duopoly  
Concepts of Microeconomics: Consumer Theory, Producer Theory, Market Equilibrium, and Welfare Economics

### UNIT II

Concepts of National Income and Product Accounts  
Concepts of Money, Banking, and Finance  
Concepts of Inflation and Unemployment

### UNIT III

Concepts of International Trade and Finance  
Concepts of International Investment and Migration  
Concepts of International Development and Growth

### Unit IV

Concepts of Legal and Constitutional Provisions  
Concepts of Development and Planning  
Concepts of Economic Management and Policy

### Essential Readings

Beatty, P. *Principles of Economics: Theory and Practice*. London: Prentice Hall, 2001.  
Chapman, L. *Financial Economics: A Modern Approach*. London: Prentice Hall, 2001.  
Chapman, L. *International Economics: Theory and Practice*. London: Prentice Hall, 2001.  
Chapman, L. *International Development and Finance*. London: Prentice Hall, 2001.  
Chapman, L. *International Investment and Migration*. London: Prentice Hall, 2001.  
Chapman, L. *International Growth and Development*. London: Prentice Hall, 2001.





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 Econo c A erc n orn of Agrc r Econo cs o No  
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 Pr d D Pr d y n r y n P P rd p r d p Y Ad n s r e  
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### Readings in Hindi

d B L nd d deep Lo Pr s n Agr p y B p n

### Further Readings

A en L oc An y s s London Long n  
 B P M



**PAPER- II**  
**Public Finance and Financial Administration**

**INSTRUCTIONS FOR PAPER-SETTERS AND CANDIDATES**

The question paper for the examination is prepared by the Controller of Examinations, Government of Karnataka. The question paper is prepared by the Controller of Examinations, Government of Karnataka. The question paper is prepared by the Controller of Examinations, Government of Karnataka. The question paper is prepared by the Controller of Examinations, Government of Karnataka.

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The question paper is prepared by the Controller of Examinations, Government of Karnataka. The question paper is prepared by the Controller of Examinations, Government of Karnataka. The question paper is prepared by the Controller of Examinations, Government of Karnataka. The question paper is prepared by the Controller of Examinations, Government of Karnataka.



**UNIT I**

Me n g nd gn f c nce of P c Per onne Ad n r on  
oe of P c er ce  
C reer y e Concep nd type  
n nd Po on C f c on Concep nd B e

**UNIT II**

Concep nd gn f c nce n e o rce De e op en M npo er P nn ng  
ecr en Pr n ng Pro o on nd Perfor nce Appr

**UNIT III**

Con on Pro on reg rd ng C er ce n nd  
P y Co on n nd  
M on P c er ce Co on M P C oe nd nc on  
e P c er ce Co on M P C oe nd nc on

**UNIT IV**

Code of Cond c  
D c p n ry Ac on  
E p oyer E p oye e on ff A oc on nd M on on Con e nd  
Nego on M c mery

**Essential Readings**

B py n nd ng p P c Personne nd F n nc Ad n s r on bed  
nd pr Ne Ac de c  
D r o Personne M n ge en nd nd s r e ons n nd nd ed  
Ne De p P ng o e  
Goe L nd nee p P c Personne Ad n s r on Ne De p er ng



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## UNIT I

Police Administration: Evolution, Concept and Significance  
Police Power and Functions  
Evolution of Police Administration for Independence  
Crime Type Classification

## UNIT II

Police and Non-Police Organization and Role







**Objectives of the Paper** To provide a comprehensive overview of the role and functions of the United Nations and its specialized agencies in the field of international development and economic cooperation. The paper will focus on the role of the United Nations in the development of the world economy and the role of the specialized agencies in the field of international development and economic cooperation.

### Unit I

Role of the United Nations in the Development of the World Economy  
 The United Nations is the largest and most influential international organization in the world. It was established in 1945 to promote international peace and security, to develop friendly relations among nations, to achieve international cooperation for the well-being of mankind, to bring about conditions of stability and peace, to secure the highest degree of co-operation and mutual assistance among the members of the United Nations, and to be a centre for the consolidation and development of international law.

### Unit II

**Specialized Agencies of the United Nations:**

Role and functions of the specialized agencies of the United Nations, including the World Bank, International Monetary Fund, World Health Organization, and others.

### Unit III

**Regional Organisations:**

Role and functions of regional organizations such as the African Union, Association of South East Asian Nations (ASEAN), and the European Union.

### Unit IV

**International Economic Organisations:**

Role and functions of international economic organizations such as the World Bank, International Monetary Fund, and the World Trade Organization.

### Essential Readings

Books and articles related to the topics covered in the units, including works by scholars and practitioners in the field of international development and economic cooperation.

[www.un.org](http://www.un.org)

### Further Readings

Additional resources for further study, including books, articles, and reports on international development and economic cooperation.



L nd B OOM CA D

P c er ce P A A r E e Lo M r

**Semester III  
CORE PAPERS**

**PAPER- I  
Research Methods and Statistics**

**INSTRUCTIONS FOR PAPER-SETTERS AND CANDIDATES**

The Main Mark for this paper is 75. The question paper is of 3 hours duration. The questions are set in English. The questions are to be attempted in English. The questions are to be attempted in English. The questions are to be attempted in English.

**The Paper-Setter must put a note in question paper in this regard.**

The candidate is to be permitted to use one copy and one electronic calculator for this paper. The candidate is to be permitted to use one copy and one electronic calculator for this paper. The candidate is to be permitted to use one copy and one electronic calculator for this paper.

**Objectives of the Paper:** The paper is designed to assess the candidate's knowledge of research methods and statistics. The paper is designed to assess the candidate's knowledge of research methods and statistics. The paper is designed to assess the candidate's knowledge of research methods and statistics.

## UNIT IV

Agree on Any  
Type of Influence Perception and Ze  
Character and Goodness of  
Program

### Essential Readings

Approach to Merit Program



**PAPER– II**  
**Local Governance in India**

**INSTRUCTIONS FOR PAPER-SETTERS AND CANDIDATES**

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## UNIT IV

### Issue Areas:

Local Government Performance Commission  
Local Government Control Board  
Administration of Local Government

### Essential Readings

Author: ...  
Author: ...  
Author: ...  
Author: ...  
Author: ...  
Author: ...





### Essential Readings

B r er *Perspec e n oc e f re n nd* Ne De \_p C ind  
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### Readings in Hindi

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### Further Readings

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 N r y n B *Disser Management in Ne De* A P P ng Corpor on

**Readings in Hindi**

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 G rg A pd Pr nd n BPD P c on

**Further Readings**

Ander on *P c Po cy M ng An n rod c on* ted Bo on o g n  
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 A n De e op en B n *Disser M g on n As nd* P c f c M n ADB  
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**PAPER- V**

**Management of Disciplinary Proceedings**

**INSTRUCTIONS FOR PAPER-SETTERS AND CANDIDATES**

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## UNIT-I

Disciplinary Proceeding Concept and significance  
Position of Person under Contract and  
Meaning and scope of the concept of Oppression  
Conditions

## UNIT-II

Minor Person Person on D and Person on  
Minor Person Person Centre of Proportion and the Person  
and the of Dependent Enquiry

## UNIT-III

scope of the of N r ce n Disciplinary Proceeding  
Corruption Ezzee n Person ce  
Application of Leg Merit

## UNIT-IV

Evidence for Person g n M n con on nd eg Ac on of e  
Dependent Evidence  
Person Evidence  
O d n c e ede  
Cor Evidence



## UNIT – IV

Non-nucleoside reverse transcriptase inhibitors  
 Non-nucleoside reverse transcriptase inhibitors  
 Overview of nucleoside reverse transcriptase inhibitors

### Essential Readings

Goel L. *Essentials of Antiretroviral Therapy*  
 Goel L. *Antiretroviral Therapy of HIV Infection*  
 Bhatia C. *Essentials of Antiretroviral Therapy*  
 Narendran Prasad. *Essentials of Antiretroviral Therapy*

### Suggested Readings

Goel L. *Antiretroviral Therapy of HIV Infection*  
 Narendran Prasad. *Antiretroviral Therapy of HIV Infection*  
 M. A. De Roy and B. Lindert. *Antiretroviral Therapy of HIV Infection*  
 Goel L. *Antiretroviral Therapy of HIV Infection*  
 Narendran Prasad. *Antiretroviral Therapy of HIV Infection*

### Online sources

M. A. De Roy and B. Lindert. [Antiretroviral Therapy of HIV Infection](#)  
 Goel L. [Antiretroviral Therapy of HIV Infection](#)  
 Narendran Prasad. [Antiretroviral Therapy of HIV Infection](#)

## PAPER-VII Corporate Governance

### INSTRUCTIONS FOR PAPER-SETTERS AND CANDIDATES

The paper setter must put a note in question paper in this regard.  
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## SEMESTER IV

### CORE PAPERS

#### PAPER I

#### Public Policy and Analysis

#### INSTRUCTIONS FOR PAPER-SETTERS AND CANDIDATES

The Marking Scheme for this paper is given on page 2 of the question paper. The questions are to be answered in the order in which they are given. The questions are to be answered in the order in which they are given. The questions are to be answered in the order in which they are given.

**The Paper-Setter must put a note in question paper in this regard.**

The candidate is to be given the question paper and one copy of the question paper. The candidate is to be given the question paper and one copy of the question paper. The candidate is to be given the question paper and one copy of the question paper.

### UNIT III

#### Public Policy Implementation, Monitoring and Control:

Approach to Policy Implementation  
 Role of Executive, Legislative, Judiciary, Non-Governmental Organizations, Private Groups  
 Policy Implementation

### UNIT IV

#### Policy Evaluation:

Approach to Policy Evaluation  
 Criteria for Evaluation  
 Role of CAG, Parliament, Judiciary, Comptroller and Auditor General  
 Policy Evaluation

#### Essential Readings

Anderon, E. *Public Policy Making*. New York: McGraw-Hill, 1968.  
 Aiyar, D. N. *Public Policy Making in India*. New Delhi: Penguin, 1971.  
 Dooley, D. P. *Public Policy Making in India*. London: George Allen and Unwin, 1971.  
 Connerly, P. *Public Policy Making in India*. New Delhi: Oxford University Press, 1971.  
 Anderson, E. *Public Policy Making*. New York: McGraw-Hill, 1968.  
 Germon, L. *Public Policy Making in India*. New Delhi: Oxford University Press, 1971.  
 Henry, N. *Public Policy Making in India*. New Delhi: Oxford University Press, 1971.  
 McPhee, J. *Public Policy Making in India*. New Delhi: Oxford University Press, 1971.  
 Naryan, L. *Public Policy Making in India*. New Delhi: Oxford University Press, 1971.  
 Nage, P. *Public Policy Making in India*. New Delhi: Oxford University Press, 1971.  
 Nage, P. *Public Policy Making in India*. New Delhi: Oxford University Press, 1971.  
 Nage, P. *Public Policy Making in India*. New Delhi: Oxford University Press, 1971.

#### Readings in Hindi

प्र. लो. नी. प्र. प. प्र.  
 न. प्र. मो. प्र. नी. ए. लो. नी. ओ. ए. बी. सी. न.

#### Suggested Readings

B. D. D. *Concepts of Policy Making*. New Delhi: Penguin, 1971.  
 C. P. R. *Concepts of Policy Making*. New Delhi: Penguin, 1971.  
 C. P. R. *Concepts of Policy Making*. New Delhi: Oxford University Press, 1971.  
 D. P. P. *Policy and Performance*. New Delhi: Penguin, 1971.

Dye 7

## UNIT I

Meaning and scope of Administration  
Difference between Constitution and Administration  
Structure of Administration  
Concepts of Law and Principle of Natural Justice

## UNIT II

Delegated Legislation and Contractual Administration  
Administrative Law and Administrative Procedure  
Law of Administrative Contract and Tort

## UNIT III

Administrative Process and Types  
Central Administrative Process and Decisions  
Central Government and Central Governmental Functions

## UNIT IV

Functions of Ordinances and General  
Local and Local Authorities and Governmental Functions  
and Functions of Departments Proceeding upon Certificate Enquiry and Penalties

**Essential R012.0434(,)-5.31.S-2.00(p)10.6382127(s)-nqui**



Management by Objective Performance Measurement Administration  
 of Organizational Governance of the Public Sector and Administrative  
 Processes

### Essential Readings

Cherry and Ridley *or* *dy* London P  
 Governance of the *Ministry of Personnel Practices and Pension*  
 Governance of the *Second Administrative Reforms Commission Reports*  
 Management *Administrative Reforms and the Development of India*  
 Management *and Administration of the Government of India* Longman Press  
 Edited  
 Edition *Effectiveness in Management* New York McGraw  
 Hill  
 Edition *PE and CPM - Principles and Applications* New Delhi Affiliated  
 Education Press  
 Edited Edition *Case of Modern Management Techniques and the Public Sector*  
*Administrative Reforms of Developing Countries* New York

### Suggested Readings

Arjona *Management and the Organization of Management* New Delhi Eastern  
 Book  
 Brasse *Management and the Organization of the Public Sector* and *Organization and Development of  
 the Public Sector* Practice and Perspectives  
 Chandrasekhar *Organization and Development of the Public Sector*  
 Cengage Learning  
 Department of Personnel and Administration for Administration for  
 Department of Personnel and Training Report of the Public Administration

**OPTIONAL PAPERS**

**PAPER- IV**  
**Ethics in Governance**







### Unit III

Org n z on nd Ad n r on of Ed c on Cen r Le e p e c reference o  
 Dep r en of Ed c on  
 M n er y Gr n Co on r c re nc on nd o e  
 N on Co nc of Ed c on e e rc p nd p r n ng r c re nc on nd o e

### Unit IV

oc o econo c Pro e of Ed c on De e op en Eq y of Oppor n y  
 E p o y en nd Prod c y N on B d ng nd C zen p G o z on nd Ed c on  
 p e en on nd E on of r A y n gr p A y n A  
 M A

### Essential Readings

Goe L Ed c on Po cy nd Ad n r on Ne De p Deep nd Deep  
 P c on Go ern en of nd  
 epor of Ed c on Co on e ec ed C p er  
 M n ng p en Org n on p rory n g r Ed c on Ne Yor o edge  
 M r N Ad n r on of Ed c on P n ng nd n nce B rod Ac ry  
 Boo Depo

### Suggested Readings

G p re C ndr p rory of Ed c on n Modern nd o r p  
 Ed on Ne De p Or en B c n  
 p r De e p nd Me p Pr p B n Ed N g ng L yr n p  
 Per pec e on nd g r Ed c on yder d Or en B c n  
 L B P M ry E en of Ed c on Ad n r on C nd g r p  
 Mo ndr C p P r  
 N P Po cy nd Perfor nce n nd n Ed c on Ne De p Or en Long n  
 N P n y y nd Eq y n nd n Ed c on Bo y A ed  
 P r  
 e e n e e nc d ng nd go n n c n n ep org

**PAPER- VI**  
**Labour Policy and Administration**

**INSTRUCTIONS FOR PAPER-SETTERS AND CANDIDATES**

The paper is for paper setters and question paper setters of the examination. The paper is to be prepared in the form of a question paper. The paper is to be prepared in the form of a question paper. The paper is to be prepared in the form of a question paper.

**The Paper-Setter must put a note in question paper in this regard.**

The candidate is to be prepared in the form of a question paper. The candidate is to be prepared in the form of a question paper. The candidate is to be prepared in the form of a question paper. The candidate is to be prepared in the form of a question paper.

**Special Note: This paper will be taught with special reference to India**

**Objective of the Paper:** By the end of the paper, the candidate should be able to understand the concept of labour policy and its role in the development of the economy. The candidate should be able to understand the concept of labour policy and its role in the development of the economy. The candidate should be able to understand the concept of labour policy and its role in the development of the economy.

**UNIT-I**

Labour Policy and Administration  
Labour Policy and Administration  
Labour Policy and Administration

**UNIT-II**

Evolution of Labour Policy and Administration  
Labour Policy and Administration  
Labour Policy and Administration

**UNIT-III**

Labour Policy and Administration

**UNIT-IV**

LO r c re nc on nd o e  
n ern on Con en on on L o r

### Essential Readings

Go ern en of nd epor of e N on Co ss on on L o r  
gd \_ped L o r e f re Ad ns r on eor es nd Leg Pro s ons Ne  
De \_p A n \_p  
r An L o r e f re nd oc ec r y A reness p e en on nd  
y of L o r L s Ne De \_p Deep nd Deep P c on

### Suggested Readings

B \_go \_p N Econo cs of L o r nd nd sr e ons Agr  
\_py B \_p n  
M oo r oe L o r nd C nge Ess ys on o s on  
econo og c C nge n L o r n nd Ne De \_p e pon e Boo  
M or CB Dyn cs of nd sr e ons Bo y y  
M r N An n rod c on o L o r nd nd sr L s A \_p d A \_p d  
L Agency nd ed on

### Online sources

LO hp o org

### PAPER – VII

### UNIT I

eg on Concep on e nd p for e  
eg ory Go ern nce Concep gn f c nce nd on  
ndependen eg ory Co on Concep nd on e

### UNIT II

eg ory re e on nd e ed e  
ndependence of eg or  
Pr n p rency nd Acco n y of eg or

### UNIT III

#### Sectoral Regulation

Pe eco eg ory A for y of nd P A r c re nc on nd oe  
n r nce eg ory nd De e op en A for y of nd DA r c re nc on nd  
oe  
Cen r Eec rc y eg ory Co on CE C r c re nc on nd oe  
ec r e nd Ec nge Bo rd of nd EB r c re nc on nd oe

### UNIT IV

Man er y Gr n co on MGC Co po on nc on nd oe  
ood fe y nd nd rd A for y of nd A r c re nc on nd oe  
Cen r Po on Con ro Bo rd CPCB Co po on nc on nd oe  
Pen on nd eg ory nd De e op en A for y P DA r c re nc on nd  
oe

#### Essential Readings

B d n C e M Lodge M Mnder nd ng eg on p for y r eg y nd  
Pr c ce 2<sup>nd</sup> ed.). London O ford M n er y Pre  
Go ern en of nd econd Ad n r e efor Co on Cre ng n Effec e  
eg ory r e or p epor C p er Ne De p M n ry of Per onne  
P c Gr e nce nd Pen on Dep r en of Ad n r e refor nd P c  
Gr e nce  
Go ern en of nd Appro c po eg on e nd Op on P nn ng co on  
Ne De p  
Go ern en of nd epor of for ng Gro p on B ne eg ory r e or  
Po rd Op on eg ory Go ern en n nd Ne De p Go ern en of nd  
e re ed fro p nn ngco on n c n o co ee g rf pdf  
Go ern en of nd Appro c po eg on of nfr r c re P nn ng co on  
e re ed fro nfr r c re go ne en eg on L nd Po cy f n pdf  
oen oo D P c Ad n r on Mnder nd ng M n ge en Po c nd L n  
P c ec or Ne Yor McGr Boo Co p ny

**Online Sources:**

- [r go n](#)
- [cerc nd go n](#)
- [f go n](#)
- [gc c n](#)
- [rd go n](#)
- [cpc n c n](#)

**Suggested Readings**

D d ey E Br o eg on A Pr er ng on George ng on Mn er y  
e de N efor ng nfr r c re Pr z on eg on nd co pe on  
ng on DC or d B n nd O ford Mn er y Pre  
Le r D eg on eg ory Go ern nce er e P per n eg on  
Go ern nce or ng P per er e or ng P per r e e re Mn er y  
OECD eg ory Enforce en nd n pec on OECD Be Pr c ce Pr nc p e for  
eg ory Po gcp e for

**Special Note:** This paper is a preprint and should not be used for reference or citation.

**Objectives of the Paper:**



**Suggested Reading**

Ad n r e efor Co on epor of e dy e on P c ec or  
nder ngs Ne De p Go ern en of nd

G p